

都市採礦25年的心得分享

Experiences sharing from 25-year Urban Mining

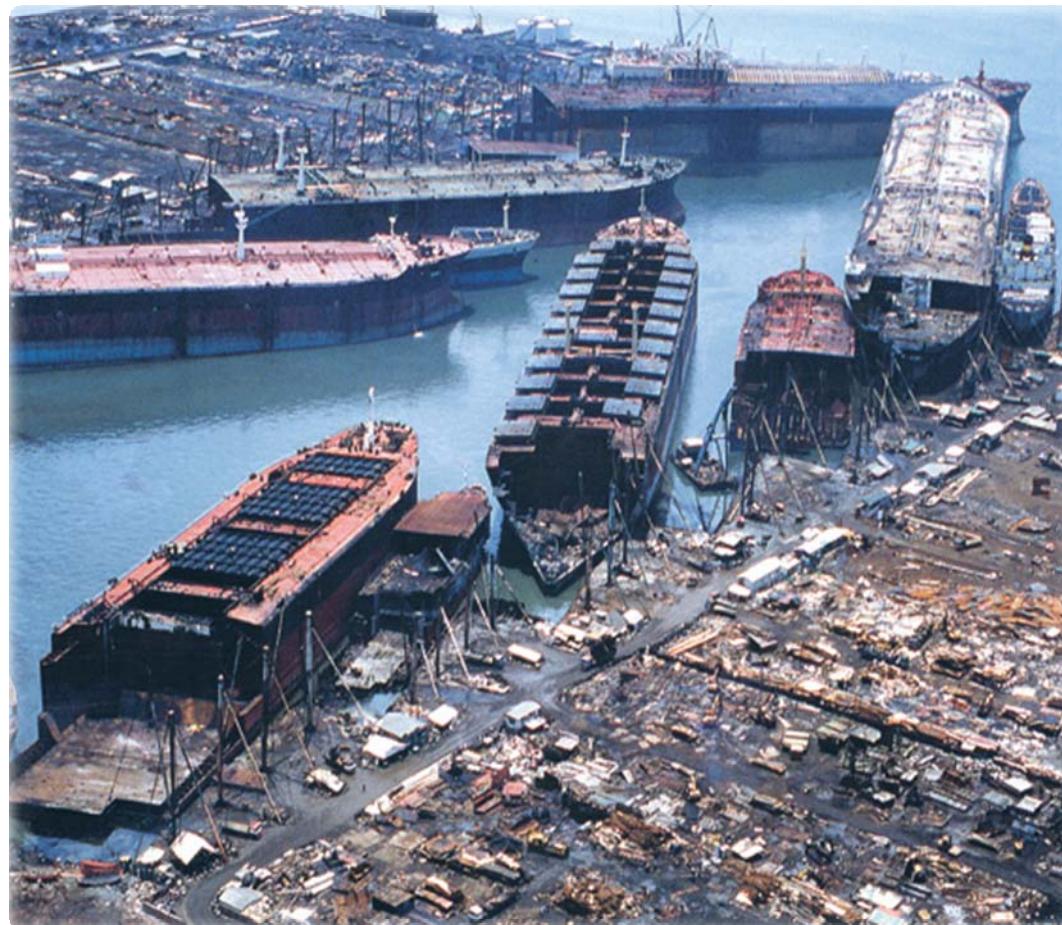
TMC Metal Group
Danny Tsao
2011 Oct. 21



產業的過去 Origination

- 從拆船業說
Ship-breaking industry
- 環保法令的演進
Legal environment progressing
- 電子及半導體業的興起
Rise of Electronic and Semiconductor Industry

1969-1988 美加 TMC的前身 - 拆船業



1970
貨櫃船…



1970-1990

產業的過去 - 廢五金業時期



經濟發展 vs. 環境污染 (Development vs. Pollution)

- 進口工業廢料過於氾濫，導至國內環境污染，嚴重失控；
- 1993 Aug 台灣環保署毅然宣告廢五金全面禁止進口



產業的過去 - 環保法令的演進

-- 國際及台灣環保意識的覺醒

- 1987 : 台灣衛生署環保局正式升格為環保署
- 1989 : 116國家於瑞士巴塞爾召開管制有害廢棄物跨國運送及處理公約大會 (105國簽署此公約)
- 1989 : 公民營清除處理機構管理輔導辦法
(分甲乙丙級清除機構及甲乙級處理機構);
台灣廢五金回收業自此走向秩序化管理

1990 ~

產業的過去 - 電子及半導體業的興起

- 台灣電子及半導體業漸漸興起
 - 聯電, 台積電, 華邦電, ...
 - 宏碁, 華碩, 鴻海, 仁寶, ...
 - 飛利浦, 德儀, 高電, 日月光, 矽品, ...
 - 友達, 奇美電, 聯詠, ...

經營現況 Status Quo

- TMC角色的定位

Self positioning of TMC Metal Group

- 產業版圖遷移及拓展

Geographical shift of related industry

- 客戶觀念的改變

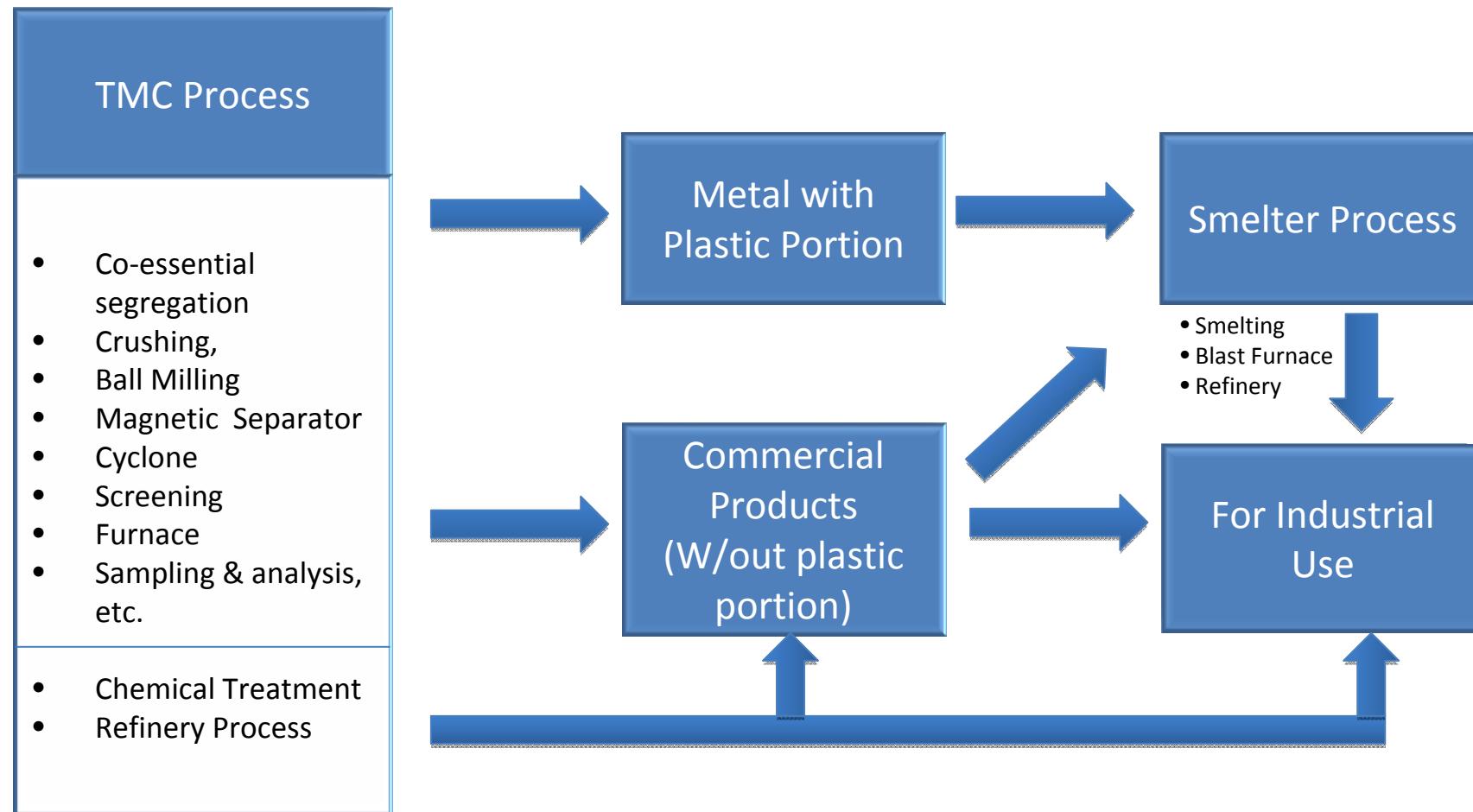
Mind-set transform at waste generator side

1987

台灣美加金屬公司成立 TMC set up

- 1986：聘請美國冶金專家來台協助考察台灣廢五金回收；事後並遠赴加拿大參觀Noranda 礦業公司
- 1987：與加拿大 Noranda 礦業公司於高雄大發工業區合資建立台灣美加金屬股份有限公司 (1993: 台灣廢五金全面禁止進口後，Noranda 撤資)

Part of Global E-scaps Refinery Cycle



Smelters with TMC Metal Group

- TMC作為世界回收體系的一環



Belgium



Germany



United State



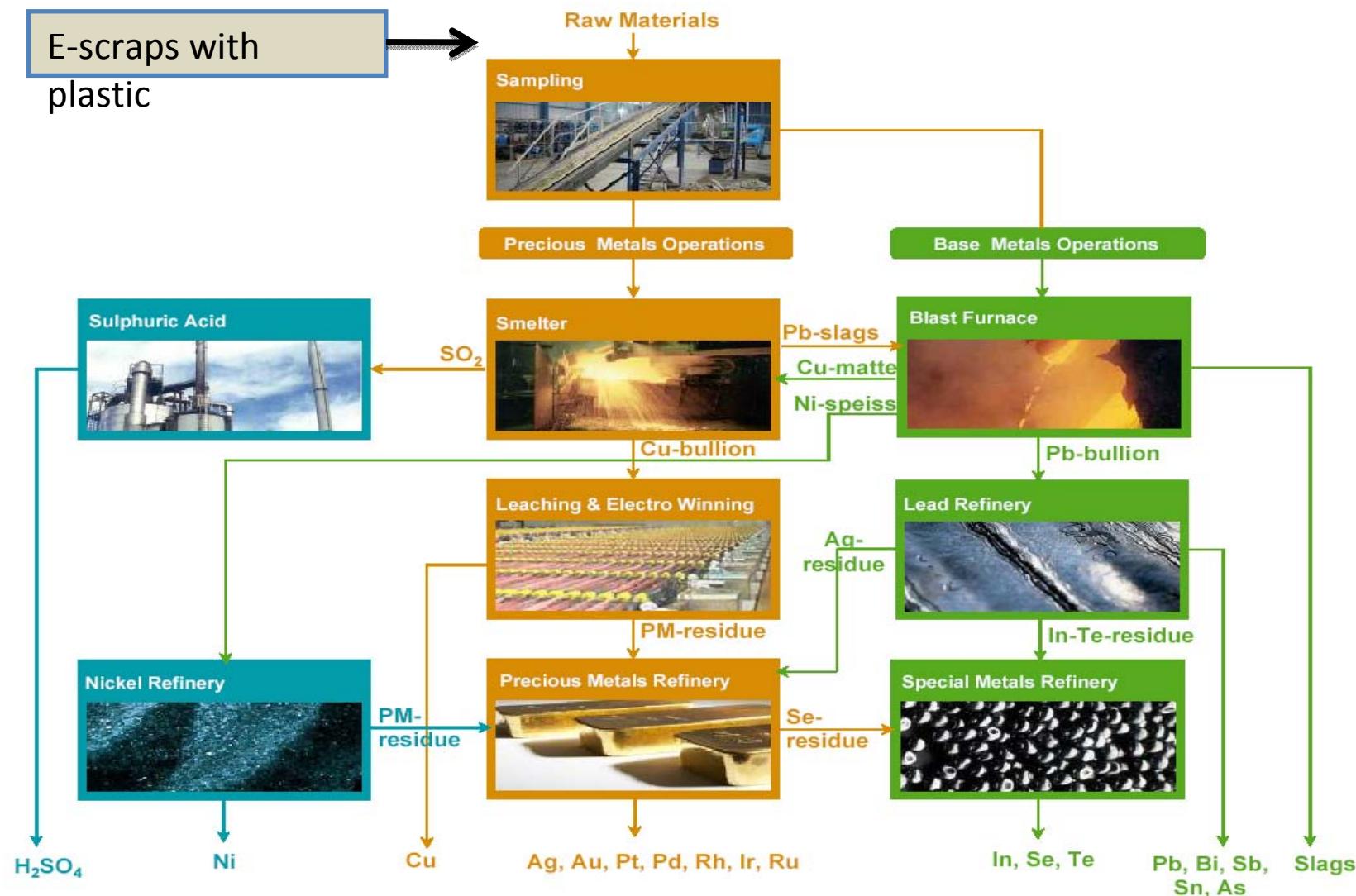
Japan



South Africa



Environmental-friendly Treatment



TMC 經營理念

尊重環保 Respect The Environment

正派經營 Manage With Integrity

珍惜資源 Cherish Natural Resources

造福子孫 Benefit Future Generation



1993

TMC 率先取得台灣環保署核發的有害事業廢棄物清除許可證



1993

本人取得台灣環保署核發的有害事業廢棄物清除技術員資格



民國四十一年二月九日

1997

1st ISO-14001 certificate in Taiwan recycling industry**RWTÜV**
CERTIFICATE**RWTÜV e.V.**
hereby certifies that**Taiwan May Chia Metal Co., Ltd.**
No. 8, Tien-Tan 1st Street & 16,
Chien-Min Street, Ta-Fa Industrial
District, Kaohsiung Hsien,
Taiwan, R.O.C.

with its activities

Recycling and Processing of Metal Scrapshas established and applies an
Environmental Management System.

An Audit was performed, Report No. 713534/01

Proof has been furnished that the requirements according to

DIN EN ISO 14001

are fulfilled.

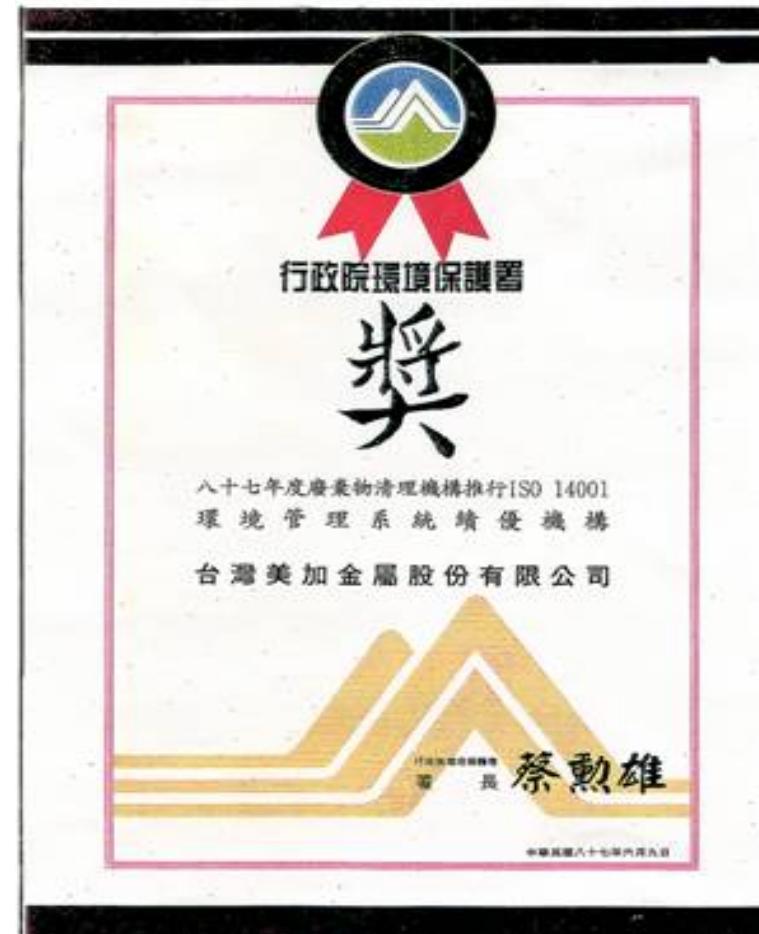
The certificate is valid until

10 / 2000

Certificate Registration No.

UM 1-17-0031

Essen, 09.12.1997

RWTÜV - Certification Body
Environmental Management and
Occupational Safety

TMC plant - 廢水處理系統



TMC plant - 污染防治系統



TMC plant - 倉儲區



產業版圖遷移及拓展 -1

- 為降低製造成本, 各跨國企業紛紛將工廠移至亞洲.

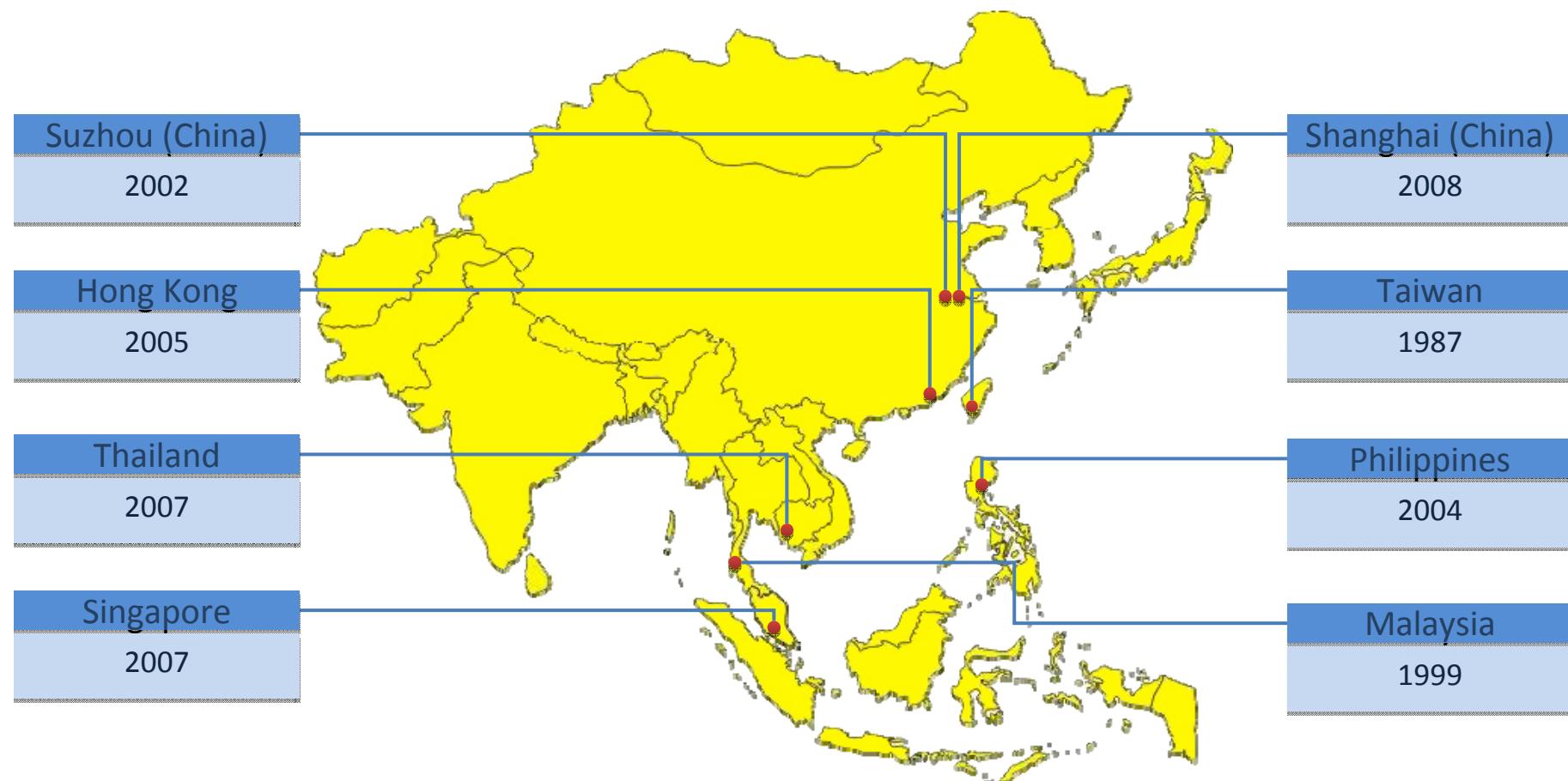
Manufacturers moved to Asia

- 1999, TMC 亟需重新定位

TMC needs to re-position ourselves

- ✓ 商機 (Opportunities) : 善用長期以來建立的商譽與客戶的信任
- ✓ 使命 (Missions) : 以宣揚環保理念, 造福地方的心情前往亞洲個鄰國設立分廠

跟隨客戶足跡至亞洲各國





TMC

Taiwan Office



TMC Taiwan Plant



CONFIDENTIAL



TMC Malaysia Plant



TMC Suzhou (China) Plant



TMC Philippines plant



TMC Hong Kong plant



TMC Shanghai (Shanghai) plant

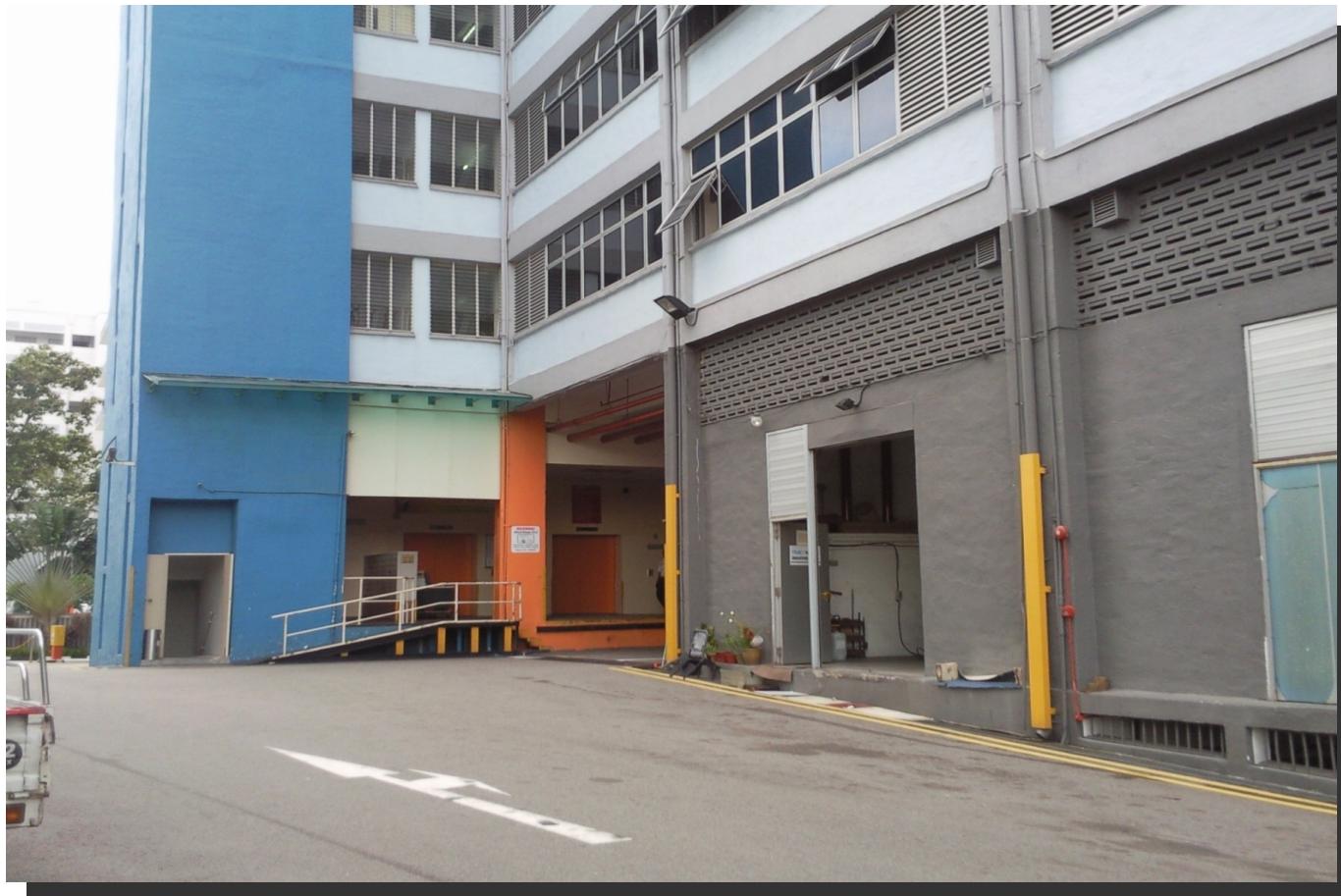




TMC Thailand plant



TMC Singapore warehouse



產業版圖遷移及拓展-2

TMC Group 策略：

- 堅持各分廠的環保設備規格
Maintain our machine standards
- 慎選各分廠的領導幹部
Choose our management team
- 傳承公司文化及經營理念
Persist our value and culture



TMC Taiwan Certificate

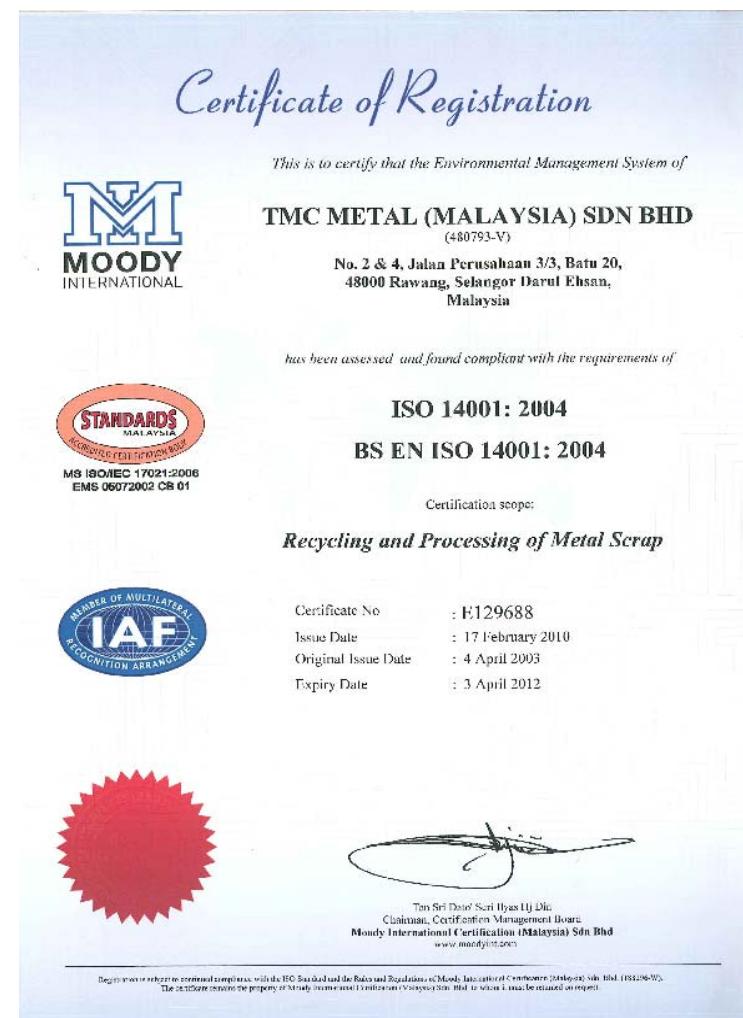
- ISO14001 & OHSAS18001



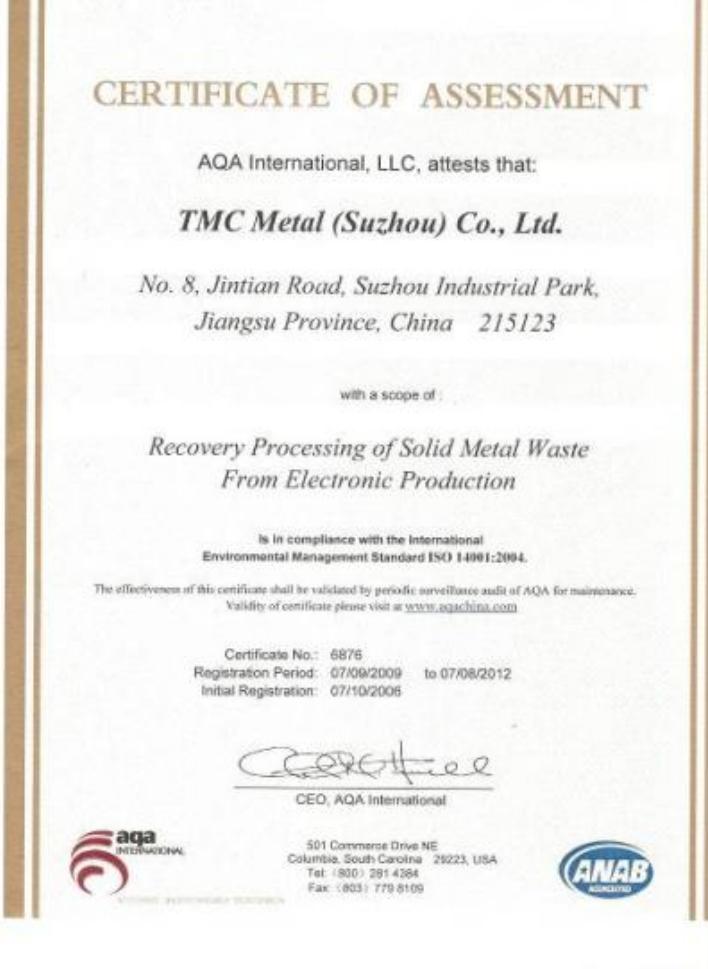
TMC Taiwan Certificate - ISO 9001



TMC Malaysia Certificate - ISO14001



TMC Suzhou -ISO 14001 certificate



TMC Suzhou-ISO 9001 certificate



TMC HK Certificate -ISO 9001 & ISO14001



DET NORSKE VERITAS
MANAGEMENT SYSTEM CERTIFICATE

Certificate No. 98296-2011-AQ-RGC-RvA

This is to certify that

TMC Metal (Hong Kong) Limited

2/F., Block 4, Nan Fung Industrial City, No. 18 Tin Hau Road, Tuen Mun, NT, Hong Kong

has been found to conform to the Management System Standard:

ISO 9001:2008

This Certificate is valid for the following product or service range:

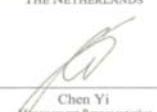
Recycling and Processing of Metal Scrap

Initial Certification date:
June 10th, 2011

Place and date:
Shanghai, June 14th, 2011

for the Accredited Unit:
DNV CERTIFICATION B.V.
THE NETHERLANDS


MGMT. SYS.
RvA C024


Chen Yi
Management Representative

The audit has been performed under the supervision of:
Nicholas Fong
Lead Auditor

Lack of fulfilment of conditions as set out in the Certification Agreement may render this Certificate invalid.

DET NORSKE VERITAS CERTIFICATEN B.V. Zwolleweg 1, 2994 LB Heerhugowaard, The Netherlands, TEL: +31 10 2922 488 • www.dnv.com • www.dnv.nl



DET NORSKE VERITAS
MANAGEMENT SYSTEM CERTIFICATE

Certificate No. 98297-2011-AE-RGC-RvA

This is to certify that

TMC Metal (Hong Kong) Limited

2/F., Block 4, Nan Fung Industrial City, No. 18 Tin Hau Road, Tuen Mun, NT, Hong Kong

has been found to conform to the Management System Standard:

ISO 14001:2004

This Certificate is valid for the following product or service range:

Recycling and Processing of Metal Scrap

Initial Certification date:
June 10th, 2011

Place and date:
Shanghai, June 14th, 2011

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DNV CERTIFICATION B.V.
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環保獎 - Taiwan EPA Awards

1998



ISO 14001
Excellent Environmental
Management Performance



1998



Excellency of
Environmental
Protection



環保獎 - Taiwan EPA Awards

2004



Excellent Plant of Industrial Waste for Treatment ,Reduction and Recycling

環保獎 - Suzhou (China) EPA Awards

2006



2008



2007



2010



2011

環保獎 - Thailand EPA Award



กรมโรงงานอุตสาหกรรม

ขอบอกประกาศนียบัตรนี้ให้ไว้เพื่อแสดงว่า

บริษัท ทีเอ็มซี เมทัล (ไทยแลนด์) จำกัด

ทะเบียนโรงงาน น.106-1/2552-นนป. ประกอบกิจการ : บดย่อยขี้นส่วนอิเล็กทรอนิกส์

ได้รับมาตรฐานโรงงานจัดการภายใต้มาตรฐาน “ระดับหรือยอดเยี่ยม”

ภายใต้ “โครงการยกระดับผู้ประกอบการจัดการของเสีย”

ประจำปีงบประมาณ 2554

ให้ไว้ ณ วันที่ 1 กันยายน พ.ศ. 2554

(นายอาทิตย์ วุฒิคิริ)

อธิบดีกรมโรงงานอุตสาหกรรม

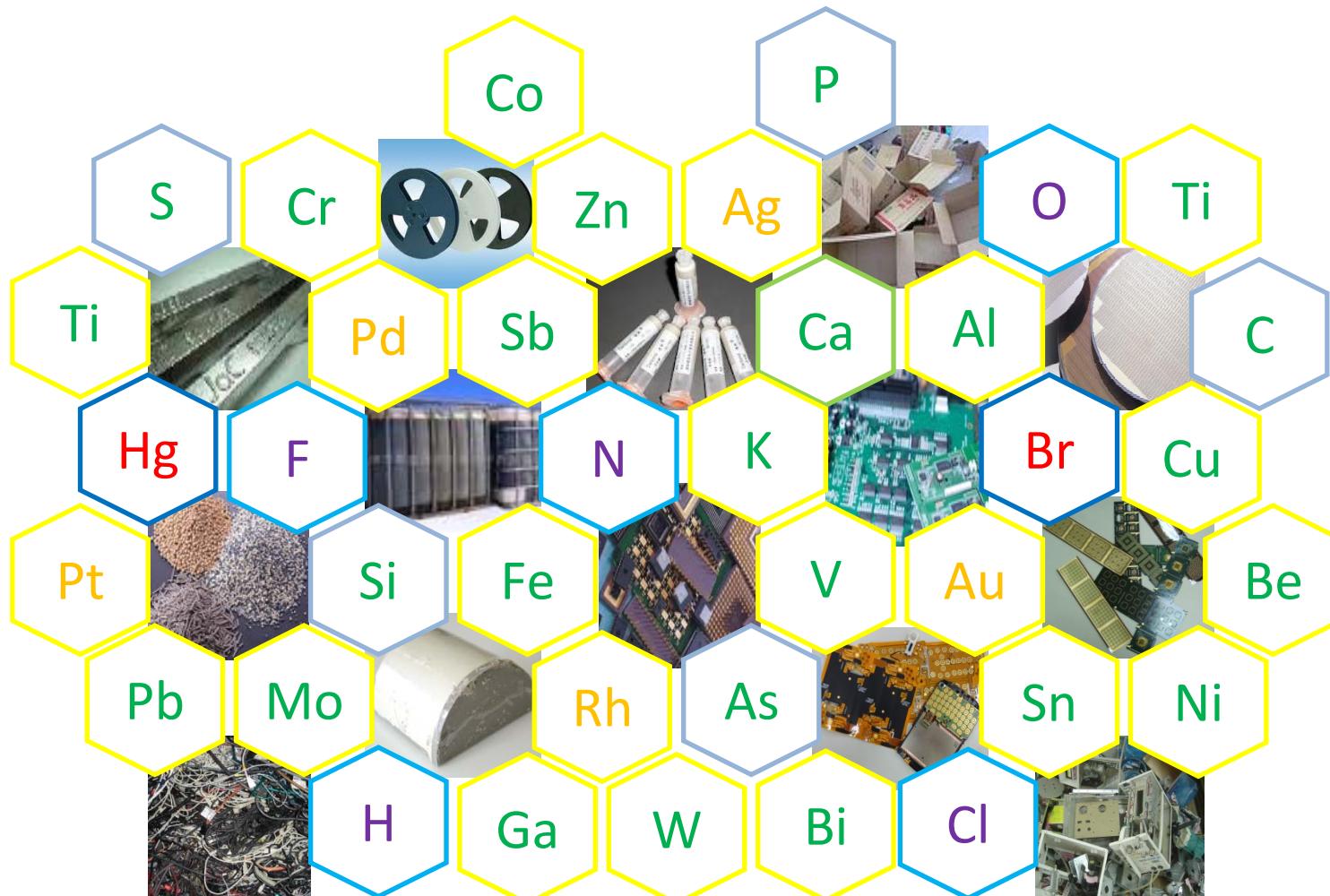


客戶觀念的改變

- 早期 - 賺錢為優先，並無明顯環保意識 (視同一般商品，價高者得標)
- 中期 - 到注重形象，願意支付分攤TMC環保回收成本
- 近期 - 為減少廢料回收成本，設計(**design-in**)可回收材料

客戶觀念的改變

開始使用特殊材料, 增加環保回收的複雜度及困難度 …



客戶肯定： Customer Awards – Texas Instrument



1993
Supplier Appreciation Award



2000
Supplier Excellence Award



2002
Supplier Excellence Award



1999
Supplier Excellence Award



2001
Supplier Excellence Award



2007
Supplier Excellence Award

客戶肯定：

Customer Awards - tsmc & UMC

1998



TSMC

1999



UMC

展望未來 Vision

- 自然資源有限
- 台灣企業在電子廢料回收的發展利基
Pro & Cons of e-waste recycling for Taiwanese companies
- 政府可以扮演的角色
What we could possibly expect from Taiwan government

展望未來 Vision

自然資源有限

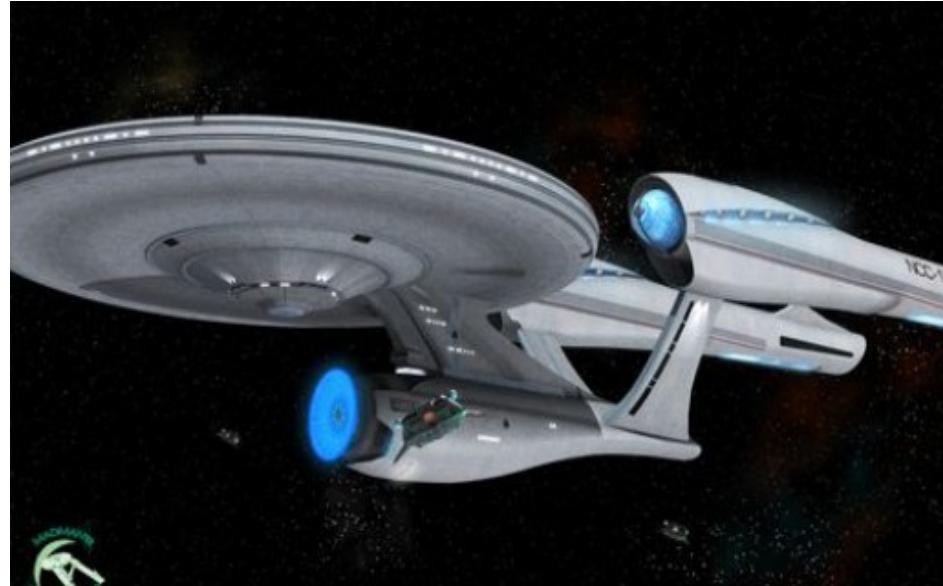
採金挖礦該到地底
下幾... ...公里???

How deep can we go?



總不能這樣找礦吧?!

Try this?



都會採礦是今後產業發展的必然驅勢

- ✓ Recycling is our solution
- ✓ Particularly Urban Mining



Vision

Pro & Cons of e-waste recycling for Taiwanese companies

- 台灣企業在電子廢料回收的發展利基 (Advantages)

- 金屬冶金人才 Manpower
- 環保處理經驗 Experiences
- 熟悉產業市場 Market
- 客戶長期信任 Reputation

對今後台灣產業環境的期許

- 善用台灣環保產業既有的優勢; 創造產業發展的有利環境
- 鼓勵台灣環保產業, 核心技術根留台灣
- 於巴賽爾公約精神下, 協助鄰國改善環境
(允許輸入少量測試分析用及製程研發用的廢五金樣品申請進口)
- 展現自信, 帶領趨勢, 走在產業的前端.

Thank you



<http://www.tmc-metal.com>